

A meeting of the **OVERVIEW AND SCRUTINY PANEL (CORPORATE AND STRATEGIC FRAMEWORK)** will be held in **THE COUNCIL CHAMBER, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON, PE29 3TN** on **TUESDAY, 11 NOVEMBER 2008** at **6:00 PM** and you are requested to attend for the transaction of the following business:-

**Contact
(01480)**

APOLOGIES

1. MINUTES (Pages 1 - 4)

To approve as a correct record the Minutes of the meeting of the Panel held on 2nd September 2008.

**Miss H Ali
388006**

2. MEMBERS' INTERESTS

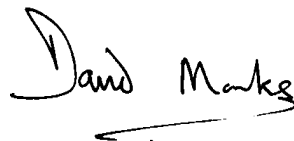
To receive from Members declarations as to personal and/or prejudicial interests and the nature of those interest in relation to any Agenda Item. Please see Notes 1 and 2 overleaf.

3. BUDGET AND MEDIUM TERM PLAN 2009 -2014 DRAFT PROPOSALS (Pages 5 - 30)

To consider and comment upon a report by the Head of Financial Services on the draft Budget 2009/10, the Medium Term Plan to 2013/14 and the longer term financial forecast to 2023 /24.

**S Couper
388103**

Dated this 30 day of October 2008



Chief Executive

Notes

1. *A personal interest exists where a decision on a matter would affect to a greater extent than other people in the District –*

- (a) *the well-being, financial position, employment or business of the Councillor, their family or any person with whom they had a close association;*
 - (b) *a body employing those persons, any firm in which they are a partner and any company of which they are directors;*
 - (c) *any corporate body in which those persons have a beneficial interest in a class of securities exceeding the nominal value of £25,000; or*
 - (d) *the Councillor's registerable financial and other interests.*
2. *A personal interest becomes a prejudicial interest where a member of the public (who has knowledge of the circumstances) would reasonably regard the Member's personal interest as being so significant that it is likely to prejudice the Councillor's judgement of the public interest.*

Please contact Mrs Claire Bulman, Democratic Services Officer, Tel No 01480 388234/e-mail: Claire.Bulman@huntsdc.gov.uk if you have a general query on any Agenda Item, wish to tender your apologies for absence from the meeting, or would like information on any decision taken by the Committee/Panel.

Specific enquiries with regard to items on the Agenda should be directed towards the Contact Officer.

Members of the public are welcome to attend this meeting as observers except during consideration of confidential or exempt items of business.

Agenda and enclosures can be viewed on the District Council's website – www.huntingdonshire.gov.uk (under *Councils and Democracy*).

If you would like a translation of Agenda/Minutes/Reports or would like a large text version or an audio version please contact the Democratic Services Manager and we will try to accommodate your needs.

Emergency Procedure

In the event of the fire alarm being sounded and on the instruction of the Meeting Administrator, all attendees are requested to vacate the building via the closest emergency exit and to make their way to the car park adjacent to the Methodist Church on the High Street (opposite Prima's Italian Restaurant).

Agenda Item 1

HUNTINGDONSHIRE DISTRICT COUNCIL

MINUTES of the meeting of the OVERVIEW AND SCRUTINY PANEL (CORPORATE AND STRATEGIC FRAMEWORK) held in the Council Chamber, Pathfinder House, St Mary's Street, Huntingdon, PE29 3TN on Tuesday, 2nd September 2008.

PRESENT: Councillor S J Criswell – Chairman.

Councillors M G Baker, Mrs M Banerjee, P J Downes, J E Garner, P M D Godfrey, J A Gray, M F Newman, M F Shellens and R J West.

APOLOGIES: Apologies for absence from the meeting were submitted on behalf of Councillors E R Butler, D Harty, L W McGuire, P G Mitchell and P K Ursell.

5. MINUTES

The Minutes of the meeting of the Panel held on 3rd June 2008 were approved as a correct record and signed by the Chairman.

6. MEMBERS' INTERESTS

No declarations were received.

7. GROWING SUCCESS - CORPORATE PLAN

Consideration was given to a report by the Head of Policy and Strategic Services (a copy of which is appended in the Minute Book) on the outcome of the annual review of the Council's Corporate Plan prior to its consideration by the Cabinet and Council. Having been advised that the document contained fewer priorities than the previous version and that it would be used to inform the Council's financial planning, the Panel discussed each of the objectives contained in the Plan.

Having noted the work undertaken by the Corporate Plan Working Group in the course of the review, the Panel discussed a range of matters associated with the Plan, which included its provisions in relation to climate change and public transport in rural areas. In so doing, emphasis was placed on the fact that the Plan only referred to matters that fell within the Council's remit. With regard to the Council's approach to affordable housing, concern was expressed at the likelihood that the targets specified could be achieved in the current housing market. In response, Members were assured that the Council's partnership working in this area would continue and that the Chief Officers Management Team would be considering recent Government announcements on this subject.

Following a suggestion by a Member, the Panel decided to extend the Corporate Plan Working Group's remit by requesting the Group to investigate the cost implications of each priority area identified within

the Plan. Having been advised that information relating to the Council's performance against the Plan would continue to be submitted to the Overview and Scrutiny Panels on a quarterly basis, the Panel

RESOLVED

that the Corporate Plan - Growing Success be endorsed for submission to the Cabinet and Council.

8. FINANCIAL FORECAST

(Councillor T V Rogers, Executive Councillor for Finance and Environment, was in attendance for this item).

Consideration was given to a report by the Head of Financial Services (a copy of which is appended in the Minute Book) on the Council's present position in relation to the Council's financial forecast for the period to 2018/19. Members were acquainted with potential variations in a number of sources of income and other factors that would affect the Council's financial position and the likely effects on levels of reserves and of Council Tax.

In the ensuing discussion the Panel acknowledged the uncertainty created by inflation in the current economic climate. In response to a question by a Member on this subject, the Panel was informed of the potential effects on reserves for the Council of maintaining current service levels should high levels of inflation continue. Following a further question on the implications of increases in the cost of fuel with particular reference to the waste collection service, it was reported that the Council's options were being investigated as part of an ongoing review of Council travel.

With regard to the proposed spending plan for the period to 2018/19, the Panel has stressed the importance for the Council of identifying the necessary spending adjustments, especially in the medium term. Whereupon, it was

RESOLVED

that the report now submitted be endorsed for submission to the Cabinet and Council.

9. CUSTOMER SERVICE STRATEGY ACTION PLAN

(Councillor L M Simpson, Deputy Leader of the Council and Executive Councillor for Customer Services and Information Technology was in attendance for consideration of this item)

Further to Minute No. 07/24, and with the aid of a report by the Head of Customer Services (a copy of which is appended in the Minute Book) the Panel were acquainted with the contents of the Customer Service Strategy Action Plan. The Action Plan had been developed following the adoption by the Council of the Customer Service Strategy.

Having received clarification on a number of items contained within

the Plan and an outline of future plans to develop the way the Council delivered its services to the public, the Panel

RESOLVED

that the Customer Service Strategy Action Plan be endorsed for submission to the Cabinet.

Chairman

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CABINET

20 NOVEMBER 2008

BUDGET AND MEDIUM TERM PLAN 2009-2014 DRAFT PROPOSALS

(Report by the Head of Financial Services)

1 PURPOSE

- 1.1 The purpose of this report is to allow the Cabinet to review the draft 2009/10 budget, the Medium Term Financial Plan (MTP) to 2013/14 and the longer term financial forecast to 2023/24. This report will be considered by Overview and Scrutiny on the 11 November and their comments will be available at the Cabinet meeting.
- 1.2 Once approved by Council in December, these drafts will be used to produce the final budget and MTP for the following 4 years for formal consideration and approval by Council in February.

2. BACKGROUND

- 2.1 Cabinet will recall the Financial Strategy Report that they considered at their 4 September meeting which highlighted a number of unavoidable additional costs mainly flowing from the current economic problems both nationally and globally.
- 2.2 Since the production of the Financial Strategy, Heads of Service have reviewed their current budgets, existing MTP schemes and plans for the coming 5 years. This has resulted in a number of proposals to reduce, rephase and increase revenue and capital expenditure. These have been reviewed by the Chief Officers' Management Team and been included in this report together with any necessary technical adjustments.

3. SUMMARY

- 3.1 The key points in this paper are:

- Capital Reserves will run out next year and the Council will have to start borrowing which will raise the cost of capital projects.
- Revenue Reserves will run out in 2013/14 thus removing any remaining flexibility in achieving spending adjustments.
- Significant additional spending has had to be included in 2009/10 to cope with the unavoidable impacts of the economic situation.
- Savings have been identified to fund a significant portion of these extra costs.
- There are increased risks within the plan and these need to be considered in the context of Prudential Borrowing.
- Council Tax rises will continue to be limited to 4.99%

3.2 The following table summarises the Council's financial position over the MTP period:

| DRAFT FINANCIAL SUMMARY | FORECAST | BUDGET | MTP | | | |
|---|----------|----------|-------------|---------------|---------------|---------------|
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| NET REVENUE SPENDING | 20,206 | 23,195 | 24,943 | 25,365 | 25,234 | 24,294 |
| Use of revenue reserves | -1,409 | -3,596 | -4,631 | -4,063 | -2,902 | -1,145 |
| Remaining revenue reserves EOY | 19,337 | 15,741 | 11,110 | 7,047 | 4,145 | 3,000 |
| Council Tax increase % | 4.99% | 4.99% | 4.99% | 4.99% | 4.99% | 4.99% |
| Total Spending Adjustments as yet unidentified | | 0 | -500 | -1,500 | -3,142 | -5,435 |
| Forecast Capital Spending | 15,049 | 17,773 | 5,127 | 4,826 | 6,629 | 6,232 |
| Remaining capital reserves EOY | 1,574 | 0 | 0 | 0 | 0 | 0 |
| Accumulated Borrowing EOY | 0 | 15,099 | 19,326 | 23,451 | 29,380 | 34,912 |
| Borrowing Costs | 0 | 653 | 1,475 | 1,804 | 2,199 | 2,633 |
| Interest received | -2,431 | -1,164 | -973 | -774 | -512 | -366 |

A fuller summary including the corresponding figures for the whole Forecast Period is shown in **Annex A** whilst **Annex B** shows the draft MTP with the new proposed variations consolidated with those approved in February.

Further summaries and the new appraisal forms are available on the Council's website and via a link on the Member's section of the intranet. The final budget report in January will highlight those schemes that will require further approval from COMT or Cabinet before proceeding.

3.3 The Plan is based on two principles. Firstly, that revenue reserves should be used to spread the burden of identifying spending adjustments over a number of years to allow the most service focussed adjustments to be identified. Secondly, that Council Tax rises will be limited to 4.99%.

3.4 The total increase in spending between the 2008/09 budget and the 2009/10 draft budget of £2,775k (13.6%) is shown in the table below:

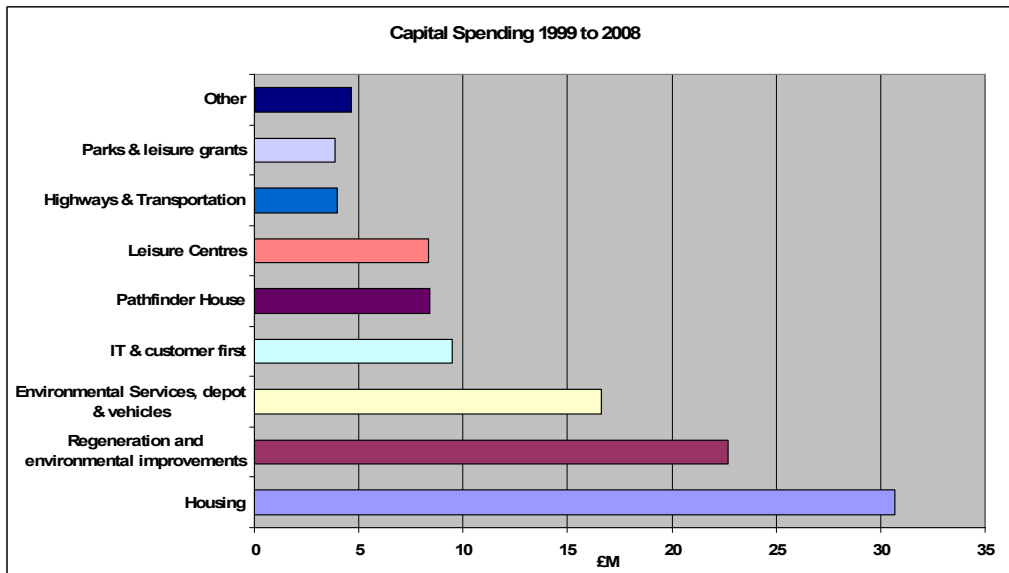
| DRAFT SPENDING TOTAL | DRAFT BUDGET | |
|---|--------------|---------------|
| | 2009/10 | |
| | £000 | £000 |
| 2008/09 Approved Budget | | 20,420 |
| Proposed Variations | | |
| Technical Items | | |
| Inflation | 1,333 | |
| Reduced Interest | 998 | |
| Cost of borrowing | 653 | |
| VAT | -105 | |
| Deferred schemes | 175 | 3,055 |
| Extra items Proposed (Annex C) | | |
| Lost income | 315 | |
| A14 Inquiry | 200 | |
| Environmental | 85 | |
| Other | 226 | 826 |
| Rephasing | | 63 |
| Savings | | |
| Already approved (mainly Leisure centres) | -494 | |
| Proposed (Annex D) | -374 | -868 |
| Other items | | -301 |
| TOTAL VARIATIONS | | 2,775 |
| DRAFT SPENDING TOTAL 2009/10 | | 23,195 |
| % increase on 2008/09 budget | | 13.6% |

3.5 The table highlights the fact that this major increase in net expenditure is due to inflation, reduced interest due to falling total reserves and the cost of borrowing.

4. The Key Elements

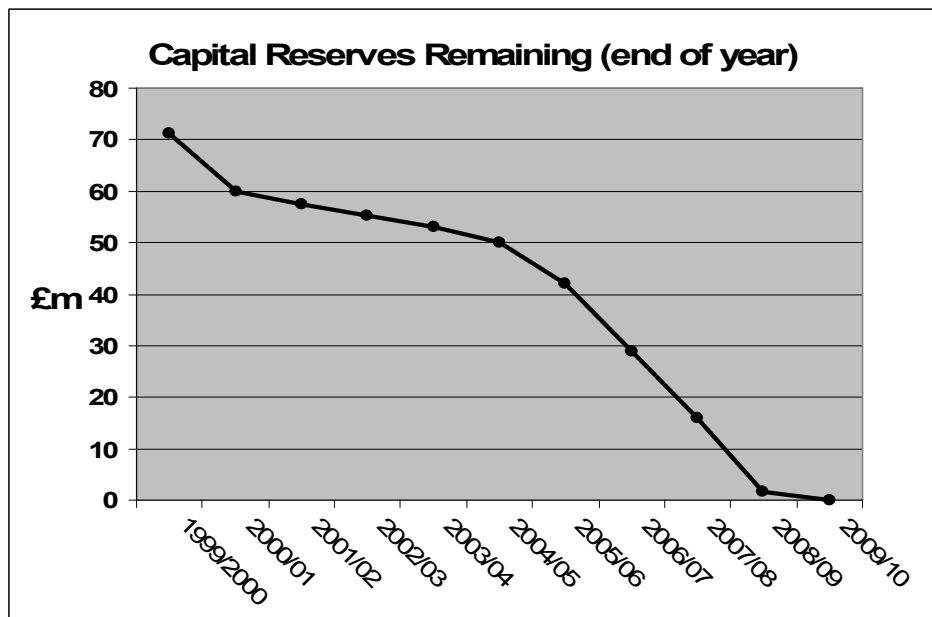
4.1 Capital Reserves

The Council received a large capital receipt when the housing stock was transferred to HHP in 2000 (£48M net) and has also obtained significant grants and contributions (£29M) and proceeds from sales of land and buildings (£35M). The chart below shows how we have spent £109M on capital projects for the benefit of Huntingdonshire residents over the last 9 years.



These projects include some which have given the Council a net revenue benefit, even after the impact of the lost interest is taken into account e.g. new/enlarged fitness studios at Leisure Centres.

- 4.2 The result of this spending is that whilst we still had £16M of capital reserves at March 2008, it is all planned to be spent by early in 2009/10 as shown below:



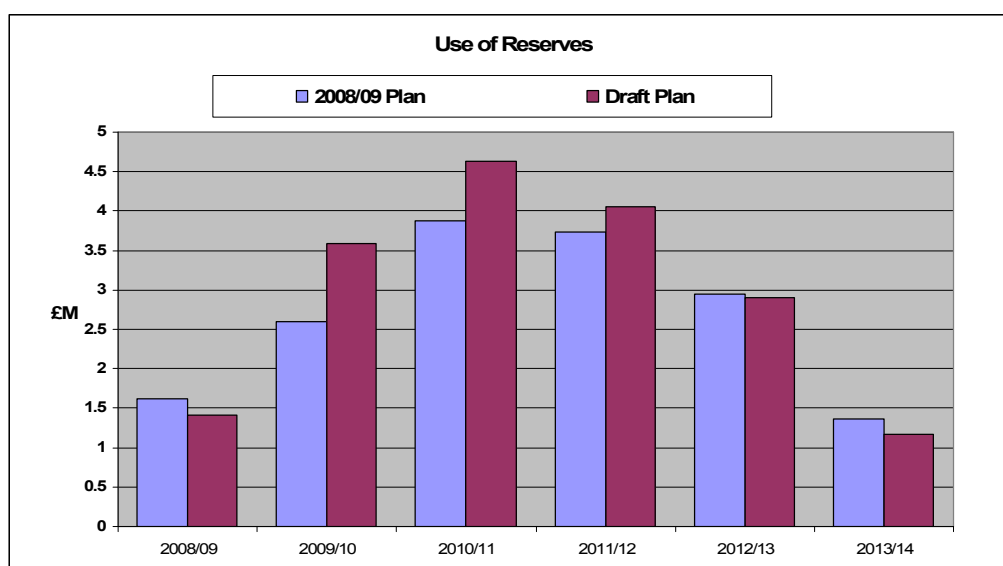
- 4.3 Borrowing to fund capital projects is based on the concept of sharing the cost of the project over the Council Tax payers that will receive the benefit over the life of the asset created. The majority of Councils have been borrowing for decades to fund projects because the alternative of funding them from revenue is generally impossible when programmes fluctuate between years, there are tight constraints on Grant increases and capping exists. Borrowing is more expensive than funding the project from revenue as the lender expects to make a margin over the rate of inflation. Similarly it is more expensive than simply forgoing the

interest on reserves and on average it is forecast that the cost of borrowing will be £88k per year per £1m borrowed.

4.4 The Government does not physically limit Council borrowing but it expects Councils to demonstrate that they will be able to afford to meet the repayments within its financial plans. Whilst this plan includes those repayments, the ability to comfortably repay is dependent on meeting the spending adjustments targets (see later).

4.5 Revenue Reserves

Revenue reserves will be used to ensure that the most appropriate spending adjustments are chosen. The following chart shows the remaining reserves for each year in the approved MTP compared with the proposed profile in this draft MTP. It is considered that reserves should not fall below £3M and indeed should probably climb to £4M later in the forecast period as spending increases.



4.6 Additional spending

Whilst it has been possible to reduce some of the items identified in the September report others have emerged. **Annex C** shows the Extra Cost items.

4.7 Savings

Annex D shows the “No extra cost and savings” items that Heads of Service have successfully identified. In addition to these a number of capital schemes have been deferred (included in Rephasing) and, included in the Technical items are some changes to inflation and an assumption that the VAT moratorium that allows us to recover all our VAT will become permanent.

The inflation changes are:

- Reduction in the provision for fuel costs in the light of the market falling back in recent weeks.
- The revenue inflation provision for 2009/10 has been limited to pay and other unavoidable items such as fuel, electricity, gas, NNDR, land drainage precepts, audit fees, and concessionary fares.

- The capital inflation provision for the whole MTP period has been limited to maintenance and replacement items and statutory Disabled Facilities Grants.

Annex E shows the future profile of Spending Adjustments still to be identified together with a reminder of the previous ones that are not yet guaranteed.

4.8 Risks

There are an increasing number of risks to the successful achievement of the proposed MTP which reflect the tighter financial constraints. The main risks are:

- The impact of services not being able cope with revenue inflation not being included on certain budgets in 2009/10
- The impact on services of only certain capital budgets receiving inflation during the MTP period.
- The potential for the statutory Disabled Facilities Grants budget to be exceeded now that occupational therapists are reducing the backlog.
- The uncertainty in achieving the spending adjustments relating to Additional Grants, Leisure Centre savings and the new small general provision for staffing reductions.
- The possibility that the VAT moratorium will not continue.
- The continued uncertainty on Concessionary Fares together with the question of whether it will, in due course, become a County function and the potential impact of the guided bus on this budget and the car parking budget for St Ives.
- Uncertainties on the economic position and the Government reaction relating to grant and capping levels.
- The potential significant impact of lower equity prices on the employers' pension rate following the next pension revaluation.
- Other potential variances were illustrated in the Forecast report and risk will be considered again in the January report.

4.9 Council Tax Level

The plan is based on Council Tax rises being retained at 4.99% as historically this would have avoided capping and would probably still lead to a below average Council Tax at the end of the forecast period. There will need to be careful consideration of the Government's reaction to the economic position over the coming months before a final decision can be made about the Council Tax level for next year.

5. Other Items

Given that provisional Grant settlements were announced for 2009/10 and 2010/11 last year there may be no confirmation of any final adjustments to the figures until the new year. This is more problematic for Authorities like Huntingdonshire because of the uncertainty as to how much of the grant we are due will be withheld to support other authorities. There are likely to be significant changes in grant levels every three years as changes in the grant formula are being held until that time i.e. 2011/12, 2014/15 et seq. The question of the Area Cost Adjustment will be considered in 2011/12 and any changes are likely to result in a loss.

Concessionary Fares may transfer to Counties at that time and it is unlikely that the changes in grant to reflect this will be a fair reflection of our costs because they are likely to be based on a standard formula.

The Government's attitude to capping in the light of the economic situation will be important. They have a difficult decision as, on the one hand, they could signal capping at lower levels than previously resulting in major service cuts, or, alternatively they can retain similar levels as in the past but be accused of the resulting rises not being affordable.

6. CONCLUSIONS

- 6.1** The Council's capital reserves will run out early in 2009/10 and the revenue reserves are planned to be used by 2013/14 to allow a staged identification of the further spending adjustments required.
- 6.2** Spending next year will be higher than previously planned because of a number of unavoidable impacts from higher inflation and the economic situation reducing demand for various services which provide a significant portion of the Council's income.
- 6.3** A significant level of spending adjustments has been achieved to mitigate these extra costs but the net impact is that the additional reserves resulting from the beneficial 2007/08 outturn will need to be used to cover the net impact.
- 6.4** The Council will need to be comfortable with the level of risk inherent in the MTP (including the achievement of the spending adjustments) when it considers its prudential borrowing limits in February.
- 6.5** The Government's attitude to capping in the light of the economic position will be significant and the Council will need to consider any statements carefully before determining the Council Tax in February. The draft plan assumes the continuation of the policy of increases of 4.99%.
- 6.6** The current volatility in the economy means that interest rates and the impact on services will need to be monitored over the coming weeks and may result in amendments being proposed to this draft plan before it is formally adopted in February.

7. RECOMMENDATIONS

- 7.1** Cabinet are asked to:
 - Recommend this draft Medium Term Financial Plan to Council as the basis for the production of the 2009/10 budget, the revised MTP for 2010/11 to 2013/14 and the financial plan to 2023/24.

Annexs

- A Financial Summary
- B Draft MTP
- C Extra cost items
- D “No extra cost and savings” items
- E Spending Adjustments

ACCESS TO INFORMATION ACT 1985

Source Documents:

1. Working papers in Financial Services
2. 2008/09 Revenue Budget and the 2009/13 MTP
3. Financial Strategy Report

Contact Officer:

Steve Couper, Head of Financial Services ☎ 01480 388103

| DRAFT MTP | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|--|-----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|
| | | 2008/ 2009 £000 | 2009/ 2010 £000 | 2010 2011 £000 | 2011 2012 £000 | 2012 2013 £000 | 2013 2014 £000 | 2008/ 2009 £000 | 2009/ 2010 £000 | 2010 2011 £000 | 2011 2012 £000 | 2012 2013 £000 | 2013 2014 £000 | 2008/ 2009 £000 | 2009/ 2010 £000 | 2010 2011 £000 | 2011 2012 £000 | 2012 2013 £000 | 2013 2014 £000 |
| Bid No. | Scheme | | | | | | | | | | | | | | | | | | |
| | Joint Leisure Centres | | | | | | | | | | | | | | | | | | |
| 806 | Additional Holiday Pay | | 36 | 36 | 36 | 36 | 36 | | | | | | | | | | | | |
| 718 | Additional Holiday Pay | 31 | 31 | 31 | 31 | 31 | 31 | | | | | | | | | | | | |
| | Exercise Referral Officer (net nil) | | | | | | | | | | | | | | | | | | |
| | Savings Target | -160 | -750 | -900 | -900 | -900 | -900 | | | | | | | | | | | | |
| | Savings adjustment to balance MTP variations | -35 | 7 | 2 | 15 | 23 | 49 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Community Facilities | | | | | | | | | | | | | | | | | | |
| 803 | Community Facilities Grants | 46 | 60 | 60 | 60 | 60 | 60 | 89 | 105 | 69 | 69 | 69 | 69 | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Community Safety | | | | | | | | | | | | | | | | | | |
| 670 | Emergency Planning Contribution | 24 | 24 | 24 | 24 | 24 | 24 | | | | | | | | | | | | |
| 814 | Crime and Disorder - Lighting improvements | | | | | | | 47 | 23 | 24 | 23 | 24 | 25 | | | | | | |
| 618 | CCTV - Camera replacements | -8 | -1 | -1 | -1 | -1 | -1 | 117 | 81 | 81 | 81 | 81 | 75 | | | | | | |
| 384 | CCTV Extension of coverage | | | | | | | 53 | | | | | | | | | | | |
| 815 | Huntingdon Skateboard Park | 1 | | | | | | 20 | | | | | | 60 | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Housing Services | | | | | | | | | | | | | | | | | | |
| 702 | Mobile Home Park, Eynesbury | | | | | | | | -168 | | | | | | 168 | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Private Housing Support | | | | | | | | | | | | | | | | | | |
| 717 | Disabled Facilities Grants | | | | | | | 999 | 800 | 800 | 800 | 800 | 800 | 448 | 335 | 335 | 335 | 422 | 422 |
| 70 | Housing Needs Survey | 5 | 5 | 5 | | | | | | | | | | | | | | | |
| 837 | Repairs Assistance | | | | | | | 150 | 200 | 200 | 200 | 200 | 200 | | | | | | |
| 730 | Housing Need Study | | | | 55 | | | | | | | | | | | | | | |
| 809 | Decent homes - Insulation Works | | | | | | | | | | | | | 18 | 180 | 86 | | | |
| | Decent Homes - Insulation Grants | | | | | | | | | | | | | | | 94 | 73 | | |
| 811 | Social Housing Grant | | | | | | | 1,048 | 991 | 1,547 | 1,547 | 1,547 | 1,075 | 1,034 | 350 | | | | |

| DRAFT MTP | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|---|---------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid No. | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Homelessness | | | | | | | | | | | | | | | | | | |
| 443 | Common Housing Register/ Choice Based Lettings | 5 | 5 | 5 | 5 | 5 | 5 | 7 | | | | | | | | | | | |
| | Priority Needs Scheme (end of saving) | | | | 42 | 42 | 42 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Housing Benefits | | | | | | | | | | | | | | | | | | |
| 626 | Wireless Working (Benefits and Revenues) | | | | | | | 72 | | | | | | | | | | | |
| 668 | Automated Forms Processing in Benefits (deletion) | | | | | | | | | | | | | | | | | | |
| 812 | Local Housing Allowance | 23 | | | | | | | | | | | | | | | | | |
| 813 | Reduction in Benefits Admin Grant | 45 | 91 | 136 | 182 | 228 | 228 | | | | | | | | | | | | |
| | Reduction in benefits cost net of grant | -80 | -95 | -95 | -95 | -95 | -95 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Transportation Strategy | | | | | | | | | | | | | | | | | | |
| 816 | Local Transport Plan | | | | | | | 122 | 93 | 83 | 91 | 91 | 90 | | | | | | |
| 817 | Safe Cycle Routes | | | | | | | 374 | 93 | 93 | 93 | 93 | 95 | | | | | | |
| 250/B | St Neots Transport Strategy | | | | | | | | | | | | | | | | | | |
| | St Neots Transport Strategy Phase 2 | | | | | | | | 90 | 90 | 90 | 90 | | | | | | | |
| 472 | Accessibility Improvement /Signs in footpaths and car parks | | | | | | | 63 | 35 | 35 | 35 | 35 | 35 | | | | | | |
| 351 | St Neots Pedestrian Bridges | | | | | | | | 537 | | | | | | | | | | |
| 361 | Huntingdon Transport Strategy | | | | | | | 75 | 80 | 80 | | | | | | | | | |
| 362 | St Ives Transport Strategy | | | | | | | 140 | 82 | | | | | | | | | | |
| 363 | Ramsey Transport Strategy | | | | | | | | 45 | 45 | 45 | | | | | | | | |
| | A14 Inquiry | 50 | 200 | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Public Transport | | | | | | | | | | | | | | | | | | |
| 818 | Railway Stations - Improvements | | | | | | | | 29 | 26 | | | | | | | | | |
| 819 | Bus Shelters - extra provision | 15 | 18 | 25 | 28 | 28 | 28 | 105 | 41 | 41 | 41 | 42 | 42 | | | | | | |
| 625 | Huntingdon Bus Station | | | | | | | 50 | 900 | -150 | -150 | | | | | 150 | 150 | | |

| DRAFT MTP | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|---|---------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid No. | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Highways Services | | | | | | | | | | | | | | | | | | |
| 844 | Street naming and numbering | 15 | 10 | 5 | 5 | | | | | | | | | | | | | | |
| | Car Parks | | | | | | | | | | | | | | | | | | |
| 166 | St Neots - Cambridge Road Car Park | | 4 | 4 | 4 | 4 | 4 | | 89 | | | | | | | | | | |
| 461 | Car Park Repairs | | | | | | | 56 | | | | | | | | | | | |
| 480 | Implementation of car park strategy | -348 | -581 | -582 | -582 | -582 | -582 | 385 | | | | 512 | 1,333 | | | | | | |
| 673 | Riverside Car Par St Neots - Barriers | 1 | 1 | 1 | 1 | 1 | 1 | | | | | | | | | | | | |
| | Environmental Improvements | | | | | | | | | | | | | | | | | | |
| 49 | Huntingdon Town Centre 2 - High St etc | 2 | 2 | 2 | 2 | 2 | 2 | 12 | | | | | | | | | | | |
| 51 | Ramsey Great Whyte Phase 2 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | | | | | | | | | | |
| 52 | St Ives Town Centre 2 - Completion | | | | | | | 32 | 425 | 642 | | | | | | | | | |
| 820 | Small Scale - District Wide Partnership | | | | | | | 76 | 79 | 79 | 79 | 79 | 80 | 10 | 10 | 10 | 10 | 10 | 10 |
| 821 | AJC Small scale improvements | | | | | | | 84 | 86 | 86 | 86 | 86 | 90 | | | | | | |
| 822 | Village Residential Areas | | | | | | | 55 | | 57 | 57 | 60 | 60 | | | | | 10 | 10 |
| 703 | Heart of Oxmoor | -30 | -30 | -30 | -30 | -30 | -30 | -1,383 | -300 | | | | | 1,550 | 300 | | | | |
| 489 | St Neots and Eynesbury | | | | | | | 102 | | | | | | | | | | | |
| 823 | Environment Strategy Funding | 50 | 55 | 55 | 55 | 55 | | 50 | 50 | 50 | 55 | 55 | | | | | | | |
| | Sustainable Homes Retrofit | | 15 | 15 | | | | 530 | 120 | | -550 | | | | | | | | |
| | Climate Change Adaptation Study | | 15 | | | | | | | | | | | | | | | | |
| | Energy and Water Efficiency | | 25 | | | | | | | | | | | | | | | | |
| | Decentralised and Renewable Energy - District Appraisal | | 25 | | | | | | | | | | | | | | | | |

| DRAFT MTP | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|-----------|---|-----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|
| | | 2008/ 2009 £000 | 2009/ 2010 £000 | 2010 2011 £000 | 2011 2012 £000 | 2012 2013 £000 | 2013 2014 £000 | 2008/ 2009 £000 | 2009/ 2010 £000 | 2010 2011 £000 | 2011 2012 £000 | 2012 2013 £000 | 2013 2014 £000 | 2008/ 2009 £000 | 2009/ 2010 £000 | 2010 2011 £000 | 2011 2012 £000 | 2012 2013 £000 | 2013 2014 £000 |
| Bid No. | Scheme | | | | | | | | | | | | | | | | | | |
| | Administrative Services | | | | | | | | | | | | | | | | | | |
| 676 | Taxi Survey | | 20 | | | | | | | | | | | | | | | | |
| 824 | Land Charges - Extra net cost | 213 | 260 | 211 | 162 | 162 | 162 | | | | | | | | | | | | |
| | Standards Investigations | 5 | 10 | 10 | 10 | 10 | 10 | | | | | | | | | | | | |
| | Licensing Income | -20 | -20 | -20 | -20 | -20 | -20 | | | | | | | | | | | | |
| | Electoral Reviews | -5 | -5 | -5 | -5 | -5 | -5 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Corporate Management | | | | | | | | | | | | | | | | | | |
| | Pensions Increase savings | | | | -18 | -18 | -18 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Democratic Representation | | | | | | | | | | | | | | | | | | |
| 675 | District Council Elections - All out | -10 | -67 | 0 | 50 | -80 | -80 | | | | | | | | | | | | |
| 825 | Members Allowances Review | | | 5 | | | | | | | | | | | | | | | |
| 826 | Electoral Administration Act | 8 | 8 | 16 | 8 | 8 | 8 | | | | | | | | | | | | |
| | Additional Cabinet Member (approved by Cabinet) | 9 | 9 | 9 | 9 | 9 | 9 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Operations Division | | | | | | | | | | | | | | | | | | |
| 731 | Vehicle fleet replacements. | -224 | -224 | -224 | -224 | -224 | -224 | 299 | 654 | 218 | 768 | 1,249 | 857 | | | | | | |
| 738 | Driver Operating Scheme | | 10 | 10 | 10 | 10 | 10 | | | | | | | | | | | | |
| 840 | Transport Legislation - Drivers Hours | 14 | 11 | 11 | 11 | 11 | 11 | | | | | | | | | | | | |
| | St Ives TC Grounds Maintenance | 4 | 4 | 4 | 4 | 4 | 4 | | | | | | | | | | | | |
| | Markets income - Reduction | 25 | 25 | 25 | 25 | 25 | 25 | | | | | | | | | | | | |
| | Bin storage transferred to EFH | | -25 | -25 | -25 | -25 | -25 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Offices | | | | | | | | | | | | | | | | | | |
| 300A | Eastfield House | 3 | -1 | 3 | 3 | 3 | 3 | 85 | | | | | | | | | | | |
| 300B | Headquarters | -101 | -136 | 55 | 140 | 140 | 140 | 6,419 | 5,002 | -740 | -248 | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |

| DRAFT MTP | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|---|---------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid No. | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | IT related | | | | | | | | | | | | | | | | | | |
| 494 | Voice and data infrastructure | 35 | 60 | 60 | 60 | 60 | 60 | 242 | 13 | | | | | | | | | | |
| | VOIP Data Switches | -90 | | | | | | 90 | | | | | | | | | | | |
| 495 | Corporate EDM | 10 | 10 | 10 | 10 | 10 | 10 | 128 | 132 | | | | | | | | | | |
| 600 | Network and ICT Services | 167 | 207 | 176 | 170 | 170 | 170 | | | | | | | | | | | | |
| 828 | Business Systems | 41 | 41 | 41 | 58 | 58 | 58 | 137 | 184 | 184 | 167 | 167 | 157 | | | | | | |
| 634 | Customer First | 702 | 702 | 702 | 702 | 702 | 702 | 102 | 73 | | | | | | | | | | |
| 733 | Flexible and Mobile Working Systems | 51 | 51 | 51 | 51 | 51 | 51 | 35 | | | | | | | | | | | |
| 841 | Building Control - Public Access System | 6 | 6 | 6 | 6 | 6 | 6 | 15 | 15 | 15 | | | | | | | | | |
| 842 | Resourcelink - Recruitment Module | | | | | | | 12 | | | | | | | | | | | |
| 830 | ICT for new accommodation | 8 | 47 | 47 | 47 | 47 | 47 | 406 | | | | | | | | | | | |
| 843 | Business Continuity (Application Servers) | 30 | 30 | 30 | 30 | 30 | 30 | | | | | | | | | | | | |
| 736 | Corporate ICT Systems Officer | 33 | 33 | 33 | 33 | 33 | 33 | | | | | | | | | | | | |
| 829 | Business Transformation | 43 | 43 | 43 | 43 | 43 | 43 | | | | | | | | | | | | |
| | Server Virtualisation and Network Storage | | -33 | -33 | -33 | -33 | -33 | | 215 | | | | | | | | | | |
| | Working Smarter | | | | | | | 191 | 174 | 109 | | | | | | | | | |
| | Government Connect | | | | 22 | 22 | 22 | | 35 | | | | | | | | | | |
| | VoIP Telephony for Leisure Centres | | 8 | 8 | 8 | 8 | 8 | | 70 | | | | | | | | | | |
| | VOIP Virtualisation | | -52 | -52 | -52 | -52 | -52 | | | | | | | | | | | | |
| | Public access to internet | -6 | -6 | -6 | -6 | -6 | -6 | | | | | | | | | | | | |
| | Web advertising income | | -30 | -30 | -30 | -30 | -30 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Other | | | | | | | | | | | | | | | | | | |
| 835 | Additional Training Provision | 20 | 20 | 20 | 20 | 20 | 20 | | | | | | | | | | | | |
| 836 | New Post of HR adviser | 30 | 30 | 30 | 30 | 30 | 30 | | | | | | | | | | | | |
| 831 | Technical Services Restructuring | 17 | 18 | 19 | -23 | -62 | -62 | | | | | | | | | | | | |
| 380/B | Replacement Printing Equip. | | | | | | | | 315 | | | | | | | | | | |
| 832 | Replacement Equipment Document Centre | | | | | | | 35 | 26 | 29 | 29 | 36 | 161 | | | | | | |

| DRAFT MTP | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid No. | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Other | | | | | | | | | | | | | | | | | | |
| 834 | Multi-functional Devices | -4 | -18 | -18 | -18 | -18 | -18 | 68 | 33 | 16 | 67 | 33 | 17 | | | | | | |
| 450 | Photocopier Replacement | 1 | 1 | 1 | 1 | 1 | 1 | | | | | | | | | | | | |
| 455 | Replacement Colour Plotter | | | 8 | | | | | | | | | | | | | | | |
| 457 | Replacement Plan Printer | -4 | | | | | | 20 | | | | | | | | | | | |
| 713 | Postal Dispatch Arrangements | 13 | 13 | 13 | 13 | 13 | 13 | 131 | | | | | | | | | | | |
| | Financial Services savings | | -10 | -10 | -10 | -10 | -10 | | | | | | | | | | | | |
| | Roundings | 1 | -5 | | -3 | -5 | -1 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | |
| | Technical | | | | | | | | | | | | | | | | | | |
| | Capital Inflation | | | | | | | | | 55 | 132 | 218 | 262 | | | | | | |
| 22 | Revenue staff charged to capital | -154 | -100 | -50 | | | | 154 | 100 | 50 | | | | | | | | | |
| | Provision for capital deferrals (net) | | | | | | | -700 | | | | 200 | | | | | | | |
| | Commutation Adjustment | -102 | -18 | | | | | 102 | 18 | 0 | 0 | | | | | | | | |
| | Cost of borrowing | | 653 | 1,475 | 1,803 | 2,199 | 2,632 | | | | | | | | | | | | |
| | Interest | -2,431 | -1,164 | -974 | -774 | -513 | -366 | | | | | | | | | | | | |
| | Revenue Inflation | 6,424 | 7,649 | 9,521 | 10,464 | 11,577 | 12,474 | | | | | | | | | | | | |
| | Temporay Spending adjustments (Contingency) | | 22 | 28 | 28 | 28 | 28 | | | | | | | | | | | | |
| | Temporary Spending adjustments (Recharges) | | 74 | 64 | 67 | 67 | 67 | | | | | | | | | | | | |
| | Temporay Spending Adjustments still to be identified | | | -500 | -1,500 | -3,141 | -5,435 | | | | | | | | | | | | |
| | Schemes brought Forward (net) | 35 | | | | | | | | | | | | | | | | | |
| | Need to accrue untaken leave in accounts | | | 150 | | | | | | | | | | | | | | | |
| | VAT Partial Exemption | -105 | -105 | -105 | -105 | -105 | -105 | | | | | | | | | | | | |
| | Provision for staff savings | | -25 | -50 | -50 | -50 | -50 | | | | | | | | | | | | |
| | Forecast Outturn adjustment | -391 | | | | | | | | | | | | | | | | | |
| | REVISED TOTAL | 20,206 | 23,195 | 24,943 | 25,365 | 25,234 | 24,294 | 15,049 | 17,773 | 5,127 | 4,826 | 6,629 | 6,232 | 5,203 | 5,274 | 3,564 | 685 | 563 | 563 |

ANNEX C

| EXTRA COST | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|---|---------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid No. | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Planning Policy and Conservation | | | | | | | | | | | | | | | | | | |
| | Planning Fees - reduced income | 75 | 50 | | | | | | | | | | | | | | | | |
| | Economic Development | | | | | | | | | | | | | | | | | | |
| 239 | New Industrial Units | 15 | 30 | -7 | -35 | -35 | -35 | -196 | 935 | | | | | | 285 | | | | |
| 657 | Creative Industries Centre, St Neots | 5 | 15 | 16 | 17 | 17 | -13 | 176 | | | | | | 562 | | | | | |
| | Huntingdon West Development (Housing Growth Fund) | | | | | | | | | | | | | 700 | 2,200 | 2,800 | | | |
| | Empty Property Rates on Council Units | 30 | 30 | 30 | 30 | 30 | 30 | | | | | | | | | | | | |
| | Corporate Commercial Property Advice | 15 | 15 | 15 | | | | | | | | | | | | | | | |
| | Huntingdon Town Hall | 10 | 10 | 10 | | | | | | | | | | | | | | | |
| | Parks and Open Spaces | | | | | | | | | | | | | | | | | | |
| 23 | Play Equipment & Safety Surface Renewal | | | | | | | | | | | | 67 | | | | | | |
| | St Neots Green Corridor (Housing Growth Fund) | | | | | | | | | | | | | 95 | | | | | |
| | Joint Leisure Centres | | | | | | | | | | | | | | | | | | |
| | Sawtry Car Park | | | | | | | -12 | 52 | | | | | | | | | | |
| | St Neots LC Development | 1 | -5 | -47 | -47 | -47 | -47 | -11 | 528 | | | | | | | | | | |
| | Huntingdon LC Development | 154 | 37 | 35 | 29 | 28 | -21 | 1,191 | -162 | | | | 250 | | | | | | |
| | Huntingdon LC Car Park Extension | | | | | | | | 85 | | | | | | | | | | |
| | Huntingdon LC Reception Modernisation | | | | | | | | 50 | | | | | | | | | | |
| | Future maintenance | | | | | | | | | | | -121 | 392 | | | | | 121 | 121 |
| | Exercise Referral Officer (net nil) | | | | | | | | | | | | | | | | | | |
| | Community Facilities | | | | | | | | | | | | | | | | | | |
| 803 | Community Facilities Grants | 46 | 60 | 60 | 60 | 60 | | -46 | -60 | -60 | -60 | -60 | | | | | | | |
| | Community Facilities Grants | | | | | | 60 | | | | | | 69 | | | | | | |

| EXTRA COST | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|---|---------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid No. | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Community Safety | | | | | | | | | | | | | | | | | | |
| | Crime and Disorder - Lighting improvements | | | | | | | | | | | | | | | | | | 25 |
| | CCTV - Camera replacements | | | | | | | | -5 | 81 | 81 | 81 | 75 | | | | | | |
| | Private Housing Support | | | | | | | | | | | | | | | | | | |
| | Disabled Facilities Grants | | | | | | | | | | | | 778 | | | | | | 422 |
| | Repairs Assistance | | | | | | | | | | | | 200 | | | | | | |
| | Decent Homes - Insulation Grants | | | | | | | | | | | | | | 94 | 73 | | | |
| | Social Housing Grant | | | | | | | | | | | | 1,075 | | | | | | |
| | Homelessness | | | | | | | | | | | | | | | | | | |
| 666 | Invest to Save Scheme - Deleted | 5 | 7 | 7 | 7 | 7 | 7 | | | | | | | | | | | | |
| | Transportation Strategy | | | | | | | | | | | | | | | | | | |
| | Local Transport Plan | | | | | | | | | | | | | | | | | | 90 |
| | Safe Cycle Routes | | | | | | | | | | | | | | | | | | 95 |
| | St Neots Transport Strategy Phase 2 | | | | | | | | 90 | 90 | 90 | 90 | | | | | | | |
| | Accessibility Improvement /Signs in footpaths and car parks | | | | | | | | 35 | 35 | 35 | 35 | 35 | | | | | | |
| | Huntingdon Transport Strategy (Phase 2) | | | | | | | | 80 | 80 | | | | | | | | | |
| | A14 Inquiry | 50 | 200 | | | | | | | | | | | | | | | | |
| | Public Transport | | | | | | | | | | | | | | | | | | |
| | Bus Shelters - extra provision | | | | | | | | | | | | 42 | 42 | | | | | |
| 625 | Huntingdon Bus Station | | | | | | | -268 | 743 | -150 | -150 | | | -150 | -150 | 150 | 150 | | |

24

| EXTRA COST | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|------------|---|---------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Offices | | | | | | | | | | | | | | | | | | |
| 300A | Eastfield House | | | | | | | -133 | | | | | | | | | | | |
| 300B | Headquarters | | | | | | | -56 | 419 | -1,547 | -10 | | | | | | | | |
| | IT related | | | | | | | | | | | | | | | | | | |
| | Business Systems | | | | | | | | | | | | 157 | | | | | | |
| | Government Connect | | | | 22 | 22 | 22 | | 35 | | | | | | | | | | |
| | Leisure Centre and other satellite offices VOIP | | 8 | 8 | 8 | 8 | 8 | | 70 | | | | | | | | | | |
| | Other | | | | | | | | | | | | | | | | | | |
| | Replacement Equipment Document Centre | | | | | | | | | | | 36 | 27 | | | | | | |
| | Multi-functional Devices Replacement | | | | | | | | | | | | 17 | | | | | | |
| 26 | | 638 | 826 | 328 | 469 | 348 | 271 | 1,025 | 3,065 | -1,421 | -509 | 218 | 4,481 | 1,207 | 2,335 | 3,044 | 223 | 131 | 563 |

| No extra cost and savings items | | REVENUE | | | | | | NET CAPITAL | | | | | | GRANTS & CONTRIBUTIONS | | | | | |
|---------------------------------|---|---------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|--------------|--------------|------------------------|---------------|--------------|--------------|--------------|--------------|
| | | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 | 2008/ 2009 | 2009/ 2010 | 2010 2011 | 2011 2012 | 2012 2013 | 2013 2014 |
| Bid No. | Scheme | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Operations Division | | | | | | | | | | | | | | | | | | |
| | Bin storage transferred to EFH | | -25 | -25 | -25 | -25 | -25 | | | | | | | | | | | | |
| | IT related | | | | | | | | | | | | | | | | | | |
| | Server Virtualisation and Network Storage | | -33 | -33 | -33 | -33 | -33 | | 215 | | | | | | | | | | |
| | VOIP Virtualisation | | -52 | -52 | -52 | -52 | -52 | | | | | | | | | | | | |
| | Public access to internet | -6 | -6 | -6 | -6 | -6 | -6 | | | | | | | | | | | | |
| | Web advertising income | | -30 | -30 | -30 | -30 | -30 | | | | | | | | | | | | |
| | Other | | | | | | | | | | | | | | | | | | |
| | Financial Services savings | | -10 | -10 | -10 | -10 | -10 | | | | | | | | | | | | |
| | Technical | | | | | | | | | | | | | | | | | | |
| | Provision for staff savings | | -25 | -50 | -50 | -50 | -50 | | | | | | | | | | | | |
| | | -121 | -374 | -415 | -420 | -415 | -415 | -270 | 399 | -149 | -149 | 22 | 22 | 613 | 1,000 | 0 | 0 | 0 | 0 |

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